The GHI Review

Quarterly Insights from Global Health Innovations Kenya



INSIDE, WE ALSO TALK ABOUT:

- End-Year Highlights
- Program & Systems Impact
- Research & Knowledge Translation
- Digital Health & Innovation
- Voices from the Field
- Community Engagements & Events

Executive Message

Dr. May Maloba, Chief Executive Director

As we close out 2025, we are invited to reflect on what we have accomplished, learned and navigated through our challenges and brain storm on strategies that will shape our future.

This year due to change in the U.S. funding policy and structure, we experienced major instability and disruption to scientific research, the broader academic community in health systems, and institutions in profound ways. Across counties and facilities, we navigated funding constraints, workforce transitions, evolving guidelines, and operational uncertainty. Yet, through these challenges, one truth became clear: learning is the foundation of lasting impact.

At Global Health Innovations (GHI), 2025 was a year of intentional learning. We listened closely to frontline health workers, to communities, and to our partners. Through systems like The CATSystem and The HITSystem, we learned where care pathways were strong and where they needed reinforcement. Through mentorship programs and capacity-building efforts, we learned what it truly takes to translate knowledge into confident, high-quality care.



Through research and dissemination, we learned how evidence can move beyond reports to inform decisions and practice.

What stands out most is not a single achievement, but the way learning informed action. Data gaps led to system improvements. Provider feedback reshaped mentorship approaches. Community insights influenced how we design patient-centred support. These were not abstract lessons, they were practical, applied, and deeply rooted in real-world experience.

This edition of The GHI Review reflects that journey. It captures how learning strengthened our programs, sharpened our digital health tools, deepened our partnerships, and empowered our teams. It also highlights the voices of women, health workers, and communities whose experiences continue to guide our work.

As we approach the festive season, I would like to extend my heartfelt appreciation and warm wishes to all our staff, partners, and communities. Christmas offers a moment to pause, reconnect with loved ones, and reflect on the year behind us. As we look ahead to the New Year, may it bring renewed energy, hope, and shared commitment to the work that lies ahead.

As we look toward 2026, we do so with clarity and purpose. The lessons of this year position us to scale what works, strengthen county ownership, and continue building resilient, evidence-driven health systems. Our focus remains unwavering: ensuring that women, children, and families have access to timely, high-quality, and compassionate care.

I am deeply grateful to our staff, whose commitment to learning and adaptation fuels our mission; to our county and national partners, whose leadership anchors sustainability; to our research and academic collaborators, who uphold rigor and integrity; and to our donors, whose trust enables innovation and continuity.

The future of impact is not built overnight. It is shaped through reflection, learning, and collective action. As we carry forward the lessons of 2025, I am confident that together, we are building a stronger foundation for healthier communities and lasting change.

With appreciation and warm wishes for the festive season and the year ahead,

Dr. May Maloba

Chief Executive Director Global Health Innovations Kenya

1. End-Year Highlights

In 2025, GHI focused on transforming lessons into lasting impact. County engagements, research dissemination, and system strengthening efforts ensured that evidence guided practice. Continuous learning through CATSystem, HITSystem, mentorship, and community-based initiatives strengthened partnerships, improved service delivery, and laid the groundwork for sustainable scale in the year ahead.







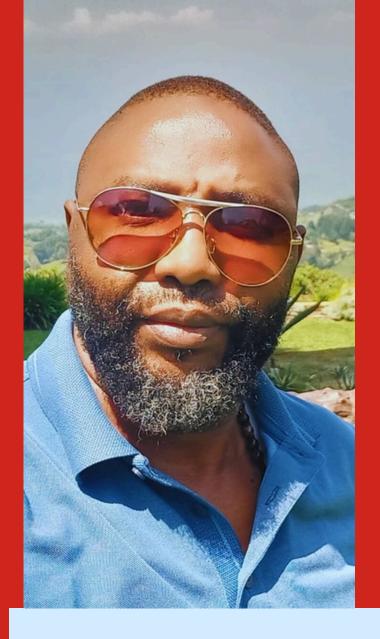












What shaped my work this year was seeing how learning and adaptation strengthened our impact. Across facilities and counties, health workers refined their practice, teams responded thoughtfully to challenges, and communities increasingly engaged with solutions designed around their needs. As we approach the Christmas season and look ahead to the New Year, this spirit of reflection and renewal is especially meaningful.

I am deeply grateful for the commitment of our partners and colleagues, and proud of the progress we have made together. The lessons drawn from this year provide a strong foundation for scaling effective approaches and advancing impact in the year ahead.

With gratitude and warm Christmas and New Year wishes,

Nick Maosa Research Coordinator

2. Program & Systems Impact

Throughout 2025, CATSystem contributed to stronger cervical cancer screening and refining workflows. mentorship by improving reliability, and strengthening data quality. HITSystem continued to enhance PMTCT follow-up, supported by knowledge-sharing forums that connected evidence with practice. In parallel, the research team advanced manuscripts and while qualitative abstracts. findings deepened understanding of how social support influences treatment adherence.



2.1 CATSystem: What the Data Taught Us

7,988

Total number of women screened for cervical cancer across all study sites.

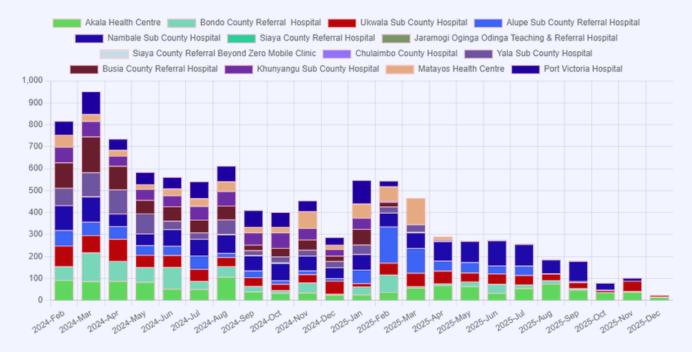
4,217

Total number of women screened at CATSystem intervention sites.

4,146

Next appointment and missed appointment SMS reminders sent.

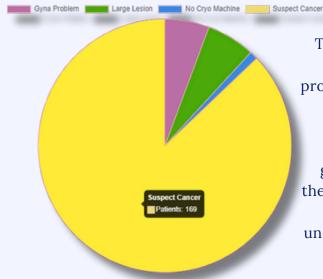
Cervical Cancer Screenings/Enrollment



There have been **significantly high numbers** of monthly screenings by facility since the beginning of the study. Screening activity was highly **variable** between facilities, with some facilities consistently showing high screening volumes, suggesting they serve as **key hubs for cervical cancer prevention services**. The data also shows a drop, yet significant numbers of **program** screenings beyond the study enrollment period in early 2025, suggesting a **good uptake of services** by the facilities involved.

Kevin Oyowe IT Programmer/Manager

Cervical Cancer Referrals

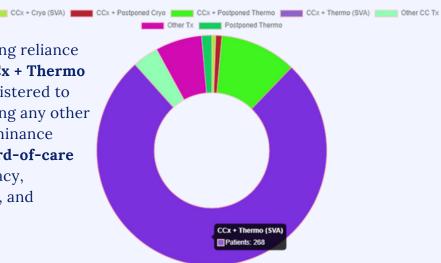


The high volume of referrals for **patients with suspected cancer**, indicates that screening programs are **effectively identifying** individuals who require urgent follow-up.

While **other referral reasons** such as gynecological problems or large lesions exist, they represent a small fraction compared to the **169** cases flagged as "Suspect Cancer." This underscores the **critical role of early detection** in this region's cancer control strategy.

Cervical Cancer Treatments

The system shows a strong reliance on a single modality: "CCx + Thermo (SVA)," which was administered to 268 patients, far exceeding any other treatment type. This dominance suggests it is the standard-of-care protocol, due to its efficacy, availability of equipment, and training priorities.



Other treatments, including cryotherapy-based options or postponed procedures, remain minimal, highlighting a focused but potentially limited therapeutic approach that may need to be evaluated for scalability and patient-specific appropriateness.

Kevin Oyowe IT Programmer/Manager

2.2 Strengthening Cervical Cancer Screening & Mentorship

By Nick Maosa, Research Coordinator

Scaling Up Impact: Over 500 Healthcare Workers Trained in Second Phase of Cervical Cancer Online Mentorship Program

The second phase of our online cervical cancer training and mentorship initiative has concluded with remarkable success, reinforcing our commitment to strengthening health workforce capacity across the region. Building on the momentum of the initial 8-week program, this phase achieved a major scale-up, attracting over **800 registered participants**, with more than **500 actively attending** from Migori, Homa Bay, Kisii, Nyamira, Siaya and Kisumu counties.

Why the Scale-Up?

The overwhelming demand from county health teams during the first cycle revealed a clear need for broader access to structured, high-quality cervical cancer training.



This led to the program's expansion, enabling more frontline healthcare workers to benefit from specialized mentorship and updated clinical guidelines.

Strengthening Partnerships for Greater Reach

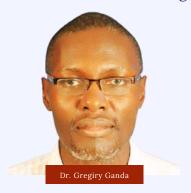
This second phase brought together a strengthened network of collaborators dedicated to cervical cancer prevention, including:

- Kansas University Medical Center's Jayhawk Global Extended Online Learning Program
- U.S. CDC-Kenya
- Ministry of Health through participating County Health Departments

Their coordination and technical support played a central role in enhancing program delivery and expanding its geographic reach.

Expert-Led Learning at Its Best

Participants benefitted from sessions facilitated by seasoned clinicians and reproductive health leaders, including:







- **Dr. Gregory Ganda**, Gynae-Oncologist & CECM, Department of Health, Kisumu County
- Dr. Jackstone Omoto, Gynecologist & Lecturer, Maseno University
- Dr. May Maloba, Executive Director, Global Health Innovations

They were supported by a robust team of reproductive health coordinators and subjectmatter experts who ensured a rich, interactive learning environment.

Core Focus Areas of the Training

The curriculum provided comprehensive coverage of essential competencies for cervical cancer prevention, including:

- · Cervical anatomy and physiology
- HPV infection and pathogenesis
- Fundamentals of colposcopy
- Normal vs. abnormal colposcopy findings
- Pre-cancer counseling and communication
- HPV and VIA screening approaches
- National screening and treatment guidelines
- Documentation and data capture in cervical cancer services

Each session incorporated vibrant Q&A discussions, reflecting strong participant engagement and curiosity.

Measuring progress through pre/post testing

Structured pre- and post-tests were integrated into every session, allowing facilitators to assess knowledge gain in real time. Results consistently showed significant improvements, underscoring the value of continued investments in digital training platforms.

Looking Ahead: Transitioning to Hands-On Skills Transfer

As we celebrate this milestone, the next critical step is ensuring that the knowledge gained translates into high-quality service delivery at facility level. There is a pressing need to mobilize resources for hands-on, one-on-one skills transfer within health facilities to reinforce practical competencies and improve patient outcomes.

This scale-up marks a meaningful stride in advancing cervical cancer prevention efforts, and we extend our appreciation to all partners, facilitators, and participants who made this achievement possible.

Nick Maosa

Research Coordinator



What motivated me this year was the opportunity to reflect on how research contributes to impact, even during periods of reduced activity. While there has been limited movement within the HITSystem/PMTCT space, this time has allowed us to focus on learning, analysis, and positioning our evidence for meaningful use when programs regain momentum.

I am encouraged by the continued commitment to evidence-informed practice across our teams and partnerships, and by the groundwork being laid for future implementation and learning. As we reflect on the year and look ahead to the New Year, I wish everyone a restful Christmas and a renewed sense of purpose and readiness for the work ahead.

With appreciation, **Shadrack Babu** Research Associate

3. Research & Knowledge Translation

This chapter highlights how research and learning throughout the year informed realworld practice across GHI programs. By translating evidence into action, our teams

worked to to ensure that findings moved beyond publications to shape systems, decision-making, and service delivery.

Through research milestones, publications, and qualitative insights, we share how data and lived experiences are being used to strengthen program design, improve care pathways, and guide more responsive, people-centered health solutions.



3.1 Research Milestones & Publications

By Shadrack Babu, Research Associate

Over the course of the year, our research team has continued to translate program data into scientific outputs that inform policy, practice, and future innovation. We are currently developing manuscripts and abstracts drawn from data generated through the concluded **PMTCT Viral Load Monitoring** study and the ongoing cervical cancer monitoring work supported by **CATSystem**. These analyses reflect years of implementation experience and offer valuable insights into follow-up, service delivery, and the role of digital health systems in strengthening care.



This body of work marks an important step in closing the **research-practice** loop, ensuring that lessons from the field contribute to broader scientific and programmatic conversations. We are preparing to present **7 abstracts** at the upcoming **KEMRI Annual Scientific and Health (KASH)** Conference scheduled for early next year. These presentations will provide an opportunity to share findings with national researchers, policymakers, and implementers, while also generating feedback that will further strengthen our programs.

Together, these milestones underscore GHI's commitment to rigorous, applied research that not only advances knowledge, but directly supports more effective, evidence-informed health systems.

3.2 Qualitative Insights Shaping Better Systems

Qualitative research conducted across our programs has provided critical insights into the lived experiences of patients, health workers, and communities. These findings continue to inform the design and refinement of systems and interventions, ensuring they are responsive to user needs and grounded in real-world contexts.

By centering end-user perspectives, GHI remains committed to human-centered design approaches that enhance acceptability, usability, and sustainability. Integrating qualitative evidence into system development strengthens the relevance and long-term effectiveness of our interventions within routine care settings.

Shadrack Babu Research Associate



What stood out for me this year was seeing how our digital tools and programs evolved through learning and use. As teams engaged with CATSystem and other platforms, feedback and real-world experience guided refinements that improved reliability, usability, and data quality. Supporting mentorship activities reinforced the importance of building technology that works for people, even in challenging environments, as we reflect on the year and look ahead to the New Year.

Together, we are shaping solutions designed to endure.

I am encouraged by how far we have come and look forward to strengthening and scaling these innovations in the year ahead. I wish everyone a joyful Christmas and a healthy, impactful New Year.

With appreciation, **Kevin Oyowe**IT Programmer/Manager

4. Digital Health & Innovation

Digital health remains central to GHI's efforts to strengthen health systems and improve continuity of care. Over the past year, the focus has shifted from introducing tools to refining

and optimizing them through real-world use.

We highlight how platforms such as **CATSystem** and **HITSystem** have evolved through user feedback and ongoing support, ensuring technology remains practical, reliable, and responsive to the needs of health workers and communities.



4.1 CATSystem Enhancements: Adoption, Use, and Learning

By Kevin Oyowe, IT Programmer



Over the past year, **CATSystem** continued to mature as a core digital health platform for cervical cancer screening, care continuity, and patient tracking. What began as a research-oriented electronic medical records tool has increasingly become a system that **informs practice**, **highlights care gaps**, and supports actionable decision-making at the **point of care**.

The visual **Patient Journey Map** developed within CATSystem, tracing a patient's full continuum from screening and diagnosis through treatment, follow-up, and referrals, is now instrumental in identifying critical drop-off points and areas for targeted improvement.

User feedback and real-world use patterns guided iterative enhancements to the platform's reliability, usability, and data quality. These refinements focused on strengthening automated reminders, smoother navigation of care events, and clearer visualization of patient pathways, all aimed at supporting health workers with timely, practical information.

The system's evolution was also shaped by knowledge exchange and collaboration with the wider digital health community. At the 2025 OpenMRS Global Implementers Conference, GHI shared insights from CATSystem's development and real-world application, contributing to conversations on patient-centered tracking and future-proofing digital health solutions.

As adoption grows and use deepens, **CATSystem** continues to provide a robust foundation for learning and action. Ongoing enhancements, driven by user experience and implementation feedback, are positioning the platform to support broader scale and sustained impact in cervical cancer care and beyond.

Kevin Oyowe IT Programmer/Manager

4.2 GHI At The OpenMRS Global Implementers Conference 2025

By Kevin Oyowe, IT Programmer

This year in Kampala, Uganda, the **OpenMRS Global Implementers Conference 2025** convened a vibrant community of innovators, implementers, and thought leaders under the theme "Advancing Digital Health Through Open Collaboration." The annual gathering once again underscored the power of open-source communities to drive meaningful change in global health.



Global Health Innovations (GHI Kenya) was honored to take part in a panel discussion on "Future-Proofing Digital Health: AI, Cloud, and Beyond." This dialogue explored how emerging technologies are shaping health systems and how implementers can prepare for a rapidly evolving digital landscape.

At GHI, our work with the **CATSystem (Cancer Tracking System)** has been central to

these conversations. The system has produced a visual **Patient Journey Map** that traces a patient's full continuum of care, from screening and diagnosis to treatment, follow-up, and referrals. More importantly, it highlights the critical points where patients are most at risk of falling through the cracks, underscoring the value of robust, patient-centered tracking systems in improving outcomes.



The conference provided a unique opportunity to share these innovations with global peers and to learn from other digital health initiatives making an impact worldwide.



We extend our gratitude to the OpenMRS community, fellow panelists, and organizers for fostering such a collaborative and forward-looking environment. A special thanks goes to the GHI and CATSystem project teams, whose dedication and support ensure that patient-centered innovations continue to inform and enrich global digital health conversations.



Kevin Oyowe IT Programmer/Manager

4.3 CCC-KMC Pilot: Early Lessons from Community-Based Newborn Care

In 2025, **Global Health Innovations (GHI)**, together with **Dimagi** and **county health partners**, launched an innovative Community-Care Continuum (CCC)-supported **Kangaroo Mother Care (KMC)** pilot in Busia County, Kenya. Using the **CommCare Connect** digital platform, this initiative strengthens linkages between facility-based care and home-based follow-up for preterm and low-birth-weight newborns, a group at high risk of mortality and morbidity in low-resource settings.



Why Community-Based KMC Matters

KMC — prolonged skin-to-skin contact between mother and baby coupled with exclusive breastfeeding — is a proven, evidence-based method to improve newborn survival and health outcomes, especially for small and preterm infants. Worldwide guidelines now support its adoption both in facilities and at home to reduce infection, improve thermal regulation, and promote breastfeeding, with community support critical to sustained impact.

Digital Tools for Continuity of Care

The CCC-KMC pilot leverages CommCare Connect tools to:

- Track and register newborns from facility discharge to home follow-ups
- Schedule and document home visits by community health volunteers
- Deliver educational content to caregivers on safe KMC and essential newborn practices
- Visualize data for program monitoring, enabling timely decision-making and accountability at the local level

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Challenges and Opportunities

Continued refinement is needed in areas such as mobile connectivity in rural zones, scaling volunteer training in KMC counseling, and integrating CCC-KMC data streams with broader maternal and newborn health reporting systems. These "on-the-ground" lessons will help GHI and partners adapt and scale community-based newborn care across counties in Kenya and similar contexts.

Kevin Oyowe

IT Programmer/Manager



As 2025 comes to a close, I want to sincerely acknowledge the dedication and resilience of our teams. This year has not been without its financial and operational challenges, yet together we have continued to strengthen health systems, advance digital innovations, and support communities in delivering better care.

Your commitment, patience, and collaboration, especially during difficult moments, have been the driving force behind GHI's progress. As we celebrate Christmas and look ahead to the New Year, I wish you and your families peace, renewed hope, and good health. May 2026 bring stability, opportunity, and fresh momentum as we continue working toward sustainable, high-impact health solutions for the communities we serve.

Warm regards, **CPA John Odhiambo**HR, Finance & Administration Manager

5. Voices from the Field

We bring forward the experiences, reflections, and stories of our teams and community partners on the ground. Their insights highlight the challenges, innovations, and impact of our work, offering a human perspective that complements our data and research. These voices remind us that at the heart of every initiative are real people whose dedication drives change and strengthens the communities we serve.



5.1 Women Returning, Advocating, and Leading

Across our **cervical cancer intervention sites**, Research Assistants report a noticeable shift in how women engage with screening and follow-up services. Where fear, stigma, and misinformation once kept many away from health facilities, women are now returning with greater confidence and purpose.

At **Akala** and **Busia** facilities, women are increasingly coming not only for screening, but also for results, counselling, and rescreening. Some are bringing sisters, friends, and daughters, turning personal health decisions into collective action. As one woman shared, "I was afraid before, but now I know my life matters."

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Client reflection shared by Carolyne Otieno, RA (Akala SCH)

Education and consistent follow-up have helped dispel long-held myths that cervical cancer is caused by curses, infertility, or immoral behavior. With better information, women are more willing to accept referrals, adhere to follow-up schedules, and prioritize early detection. Some who once feared screening have become **vocal advocates**, speaking at markets and community meetings, challenging misconceptions, and encouraging others to seek care.

These women's voices carry weight because they are grounded in **lived experience**. Their leadership reflects a growing culture of prevention, awareness, and shared responsibility for women's health within the communities we serve.



Contributing Voices:

- Carolyne Otieno Research Assistant, Akala Sub County Hospital
- Caroline Atieno Oduor Research Assistant, **Busia County Referral Hospital**
- Dolline Adhiambo Research Assistant, Bondo County Referral Hospital

5.2 Health Workers Reflect on Confidence, Competency, and Care

Health workers and field teams also describe meaningful growth in confidence and competency over the year. Initially, many providers felt uncertain—uncomfortable discussing sensitive topics or unsure of their technical skills. Through **targeted training**, **mentorship**, and **supportive supervision**, this has steadily changed.

At facilities such as **Bondo County Referral Hospital**, routine follow-up through **phone calls** and **SMS reminders** strengthened relationships between health workers and clients.

"I am no longer afraid. I know what to do, and I see the trust women have in me."

Health worker reflection documented by Dolline Adhiambo, RA (Bondo CRH) This continuity of care improved rescreening rates, encouraged early attendance, and allowed providers to better understand patients' backgrounds and needs. Health workers now collaborate more closely across service points, ensuring women are referred, followed up, and supported through treatment pathways when needed.

Compassionate care has emerged as a central theme. Research Assistants describe spending time explaining procedures, making follow-up calls, and offering emotional support, especially for women navigating difficult diagnoses. One provider reflected, "I am no longer afraid. I know what to do, and I see the trust women have in me."

At the same time, teams remain candid about ongoing challenges, especially in **non-intervention sites**. Distance to facilities, long queues, limited staff support, and recent funding constraints have made follow-up difficult for some women. These realities underscore the importance of sustained investment, strong systems, and supportive working environments to protect the gains and replicate success.

Together, empowered women and increasingly confident health workers are helping transform cervical cancer services—from spaces once marked by fear and silence into environments of trust, dignity, and hope.

Contributing Voices:

- Carolyne Otieno Research Assistant, **Akala Sub County Hospital**
- Dolline Adhiambo Research Assistant, **Bondo County Referral Hospital**
- Emma Ochieng Research Assistant, Port Victoria Sub County Hospital

We thank our Research Assistants for their commitment to documenting lived experiences and translating community voices into learning that strengthens care delivery.



As 2025 comes to a close, I would like to recognize the commitment and adaptability of our program teams and partners. This year required us to remain flexible, resourceful, and focused as we continued delivering community engagements, learning forums, and program activities amid evolving operational realities.

Your dedication to collaboration, learning, and service has sustained our work and strengthened our partnerships with communities and health systems. As we celebrate Christmas and welcome the New Year, I wish you and your families peace, rest, and renewed energy. May 2026 bring fresh opportunities to deepen impact, strengthen implementation, and advance equitable and sustainable health outcomes.

Warm regards,
Godlip Ocholi
Program Officer

6. Community Engagements & Events

Community engagement remained central to our work in 2025, strengthening trust, participation, and shared ownership of health initiatives. Through targeted outreach, stakeholder forums, and sporting events, we connected with communities, amplified awareness, and reinforced the importance of prevention, early careseeking, and collaboration. These engagements not only extended the reach of our programs but also deepened partnerships that are essential for sustainable impact.



6.1 Community Outreach & Learning Moments

By Godlip Ocholi, Program Officer

One of the most impactful learning moments of 2025 was the **Advanced Cervical Cancer Mentorship** webinar, which reflected GHI's strong commitment to collaborative learning and capacity strengthening. The session was guided by distinguished local experts, including **Dr. May Maloba**, CEO of GHI; **Dr. Gregory Ganda**, CECM for Health, Sanitation and Public Health, Kisumu County; and **Dr. Jackton Omoto**, Senior Lecturer and Obstetrician/Gynaecologist at Maseno University School of Medicine, alongside other national and international specialists.

№ 800+ Participants

Healthcare providers and managers from across Kenya joined the virtual mentorship program.

Delivered in partnership with the **University** of **Kansas** through the **Jayhawk Extended Learning** platform, the 10-week virtual program brought together over 800 healthcare providers and managers from across Kenya. Through weekly one-hour sessions, participants strengthened their

knowledge and clinical competencies in cervical cancer prevention, screening, diagnosis, and management—building confidence to deliver high-quality care within their local contexts.

This initiative exemplifies our 2025 theme, A Year of Learning, A Future of Impact, demonstrating how local expertise, global partnerships, and accessible digital platforms can collectively strengthen health systems and improve outcomes for women.

As we reflect on a year marked by meaningful engagement and shared learning, I wish all our colleagues and partners a joyful festive season and a New Year filled with renewed energy, collaboration, and progress toward health equity and innovation.

Weekly one-hour sessions focused on advanced cervical cancer prevention, screening, diagnosis, and management.

Local Expertise, Global Partnership

Led by Kenyan clinical experts in collaboration with the University of Kansas through the Jayhawk Extended Learning platform.

> **Godlip Ocholi** Program Officer

6.2 Hoops 4 Her: Empowerment Through Sport & Mentorship

By Casey Owillah, IT Assistant

GHI's commitment to community-centered engagement was powerfully demonstrated through the **Hoops 4 Her** basketball camp held at **Moi University** in Eldoret. This weeklong pilot brought together approximately **50** primary and secondary school **girls** for an experience that blended sport, mentorship, and health education in a supportive and inspiring environment.



With guidance from coaches from Moi University's women's basketball team, participants were introduced to the fundamentals of basketball, building skills progressively toward a friendly closing competition. Beyond the court, the camp created space for confidence-building, leadership development, and open conversations around health and self-belief.



The presence of Hoops 4 Her founder **Fina Kessler** and her team further enriched the experience. Each participant received a basketball and a thoughtfully curated gift hamper, reinforcing the message that every girl deserves both opportunity and encouragement to thrive.

As a **pilot initiative**, Hoops 4 Her demonstrated the power of sport as a tool for learning, empowerment, and

connection. Building on this success, GHI and Hoops 4 Her plan to continue and scale this collaboration in 2026, creating more opportunities for girls to learn, lead, and grow. As we close the year, we celebrate these moments of empowerment and look ahead with optimism to a future shaped by continued partnership and impact.

Casey Owillah
IT Assistant

Acknowledgements & Thank You



By Kevin Oyowe

As we close 2025, I extend my sincere gratitude to the teams, partners, and communities who made this year's work possible. Across research, digital health, community engagement, and program implementation, your commitment, resilience, and willingness to learn have been the foundation of every milestone we achieved.

To our **field teams** and **Research Assistants**, thank you for translating data, lived experiences, and community voices into insights that strengthen care delivery. To our **program**, **technical**, and **support teams**, your

behind-the-scenes efforts ensured continuity, innovation, and accountability, even amid financial and operational constraints. Your dedication sustained momentum during a year that demanded adaptability and shared problem-solving.

We are deeply grateful to our **academic** and **implementation** partners whose expertise continues to strengthen our work. In particular, we acknowledge **Dr. Sarah Finocchario-Kessler** (University of Kansas Medical Center) for her steadfast partnership and leadership in evidence-driven programming; **Catherine Wexler**, MPH (KU) for her thoughtful collaboration and commitment to rigorous learning; and **Dr. Natabhona Mabachi**, PhD, MPH (DARTnet Institute) for her guidance in evaluation and learning. We also honor the many exceptional leaders whose vision has shaped GHI's growth and impact.

I would also like to extend special appreciation to our **Chief Executive Director**, **Dr. May Maloba**, whose leadership, clarity of vision, and unwavering commitment to health equity continue to guide GHI through both opportunity and challenge.

Above all, we thank the **communities** and **individuals** we serve. Your trust, participation, and leadership remain central to our mission and continually remind us why this work matters.

Looking ahead, the lessons of 2025 will guide our priorities for 2026: strengthening continuity of care, deepening evidence-informed practice, scaling effective digital and community-based innovations, and reinforcing partnerships for sustainable impact. As we celebrate the festive season, I wish you, your families, and our partners joy, peace, and restoration. We look forward to a New Year of continued learning, collaboration, and meaningful impact.

Merry Christmas and a Happy New Year!

Thank you!

